

HEALTH AND WELLBEING BOARD

15 NOVEMBER 2022

WORCESTERSHIRE EXECUTIVE COMMITTEE UPDATE

Board Sponsor

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Priorities

Mental Health and Wellbeing
Healthy Living at All Ages
Homes, Communities and Places
Jobs and Opportunities

Safeguarding

This report does not have a direct impact on safeguarding children or adults

Item for Decision, Consideration, or Information

Consideration

Recommendation

- 1. The Health and Wellbeing Board (HWB) is asked to note progress in the creation of place-based leadership, through the Worcestershire Executive Committee (WEC), for key elements of the Integrated Care System.**

Background

The importance of 'Place'

2. National NHS guidance is increasingly recognising the importance of place-based partnerships in driving improvements in population health outcomes, primarily through using local assets and a community-based approach. Working in parallel with the HWB, with aligned and complementary agendas and work programmes, the HWB (and its subgroups) and WEC are driving the organisation of local resources to improve the health of our populations. WEC provides a bi-annual briefing to the HWB.

Culture of integration

3. Our joint working across the county is intended to drive forward a more person-centred, comprehensive, and co-ordinated approach to the delivery of health and social care, with an emphasis on how people can best be supported as part of their community. The WEC is an organising presence, promoting a culture of collaboration; ensuring activities across partners are integrated and not duplicated; trouble shooting issues and

blockages to delivery as and when they arise. Delivery therefore primarily takes place through its formal subgroups, supported by county wide 'cells' which provide the infrastructure for delivery. In addition, Primary Care Networks (PCNs) and District Collaboratives (explained in more detail below) are the engine rooms for local integration and community-based interventions to improve population health.

Primary Care Networks

4. PCNs bring general practices together to work at scale and provide a more formal structure for practice collaboration. Working as part of a PCN has enabled many of our practices to improve staff recruitment and retention, manage their buildings more efficiently and to provide a wider range of services to patients. Each PCN has selected a Clinical Director and this in turn provides a conduit for general practice to integrate with the wider health and care system more easily.

5. National requirements of general practice continue to grow, and we are fortunate that the strong PCN infrastructure in Worcestershire has supported rapid delivery to the benefit of our communities. For example, PCNs were required to submit plans to the Integrated Care Board as part of 'Proactive Social Prescribing'. All 10 PCNs submitted plans, the focus of projects varying according to the local population health needs including: children, young people and families; Black and Ethnic Minority patients who would benefit from Social Prescribing and may be less likely to access national screening and vaccination programmes; working aged women who have moved away from the workplace; Fibromyalgia; weight management; and smoking cessation. The breadth of projects demonstrates the local collaborative working with communities and the voluntary sector. It also demonstrates the maturity of Social Prescribing service across the County.

District Collaboratives

6. Our District Collaboratives are formed of PCNs and District Councils working together with wider partners to deliver against shared priorities for their communities. This is a new way of working for health colleagues and represents a shift in how communities and health institutions work together. This way of integrated working should see greater power and resources directed out into communities to give them greater control over addressing the underlying causes of ill health through interventions that communities design for themselves. We are increasingly seeing that local partnerships are most effective in improving population health and tackling health inequalities working in partnership with their people and communities and local authority colleagues. A District Collaborative showcase event is being planned for February 2023 to give colleagues an opportunity to understand in more detail the work that the collaboratives are driving forward. See Appendix 1.

WEC focus areas

7. Through the lens of inequalities, and with an emphasis on integrated working, the WEC is overseeing key areas of recovery and improvement. Its WEC sub-groups are (1) urgent care, (2) cancer, (3) diagnostics and elective (planned) care, plus community and primary care integration.

8. In support of the sub-groups, we have a range of county wide cells that bring together particular disciplines to support delivery. Our place-based cells include our Clinical and Practitioner Forum, Intelligence Cell, Communications Cell and Engagement Cell. The

aim of all of these groups are similar, in that they are striving to reduce duplication and pool resources to provide better support for delivery of our current key priority areas.

9. WEC plays a key role in delivering against the developing 'Place' shared priorities, set out below, which align with the Joint Local Health and Wellbeing Strategy priorities and its subsequent action plans. WEC will provide assurance to the HWB on delivery relating to these priorities and action plans.

Mental Health and Wellbeing

- Dementia diagnosis – care home project
- Meeting the mental health needs of people with Autism
- A whole school approval for Children and Young People
- Transformation of primary/community provision
- Physical health for people with severe enduring mental illness & learning disabilities

Healthy Living at All Ages

- Best start in Life (with a focus on infant mortality)
- Lifestyles (Linking Healthy Weight at all ages)
- Ageing Well (including fall prevention)
- Improving Urgent Care pathways
- Increasing access to Elective and Diagnostics
- Ensuring effective access to Cancer pathways

Safe Thriving & Healthy Homes, Communities & Places

- Focus on housing through new shared housing lead role
- Exploring opportunities to improve health and wellbeing with housing sector
- Supporting safe, resilient, and active communities

Quality Local Jobs & Opportunities

- An integrated approach to our Health and Social Care workforce
- Exploring opportunities for shared training and development
- Supporting apprenticeships and career pathways
- Further localising the approach with the support for the People Board

10. Moving forward, WEC will be learning more about: the Mental Health Collaborative and implications for Worcestershire; how the Voluntary and Community Sector Alliance has established itself and potential for broader involvement as this infrastructure matures; opportunities to influence the local specification as part of the GP out of hours procurement; the jointly sponsored Health and Housing post and how this innovation can drive integration and prevent health and care resource utilisation.

Legal, Financial and HR Implications

11. There are no legal, financial or HR implications resulting from this report.

Privacy Impact Assessment

12. There are no privacy issues to report.

Equality and Diversity Implications

13. There are no equality and diversity implications associated with this paper.

Contact Points

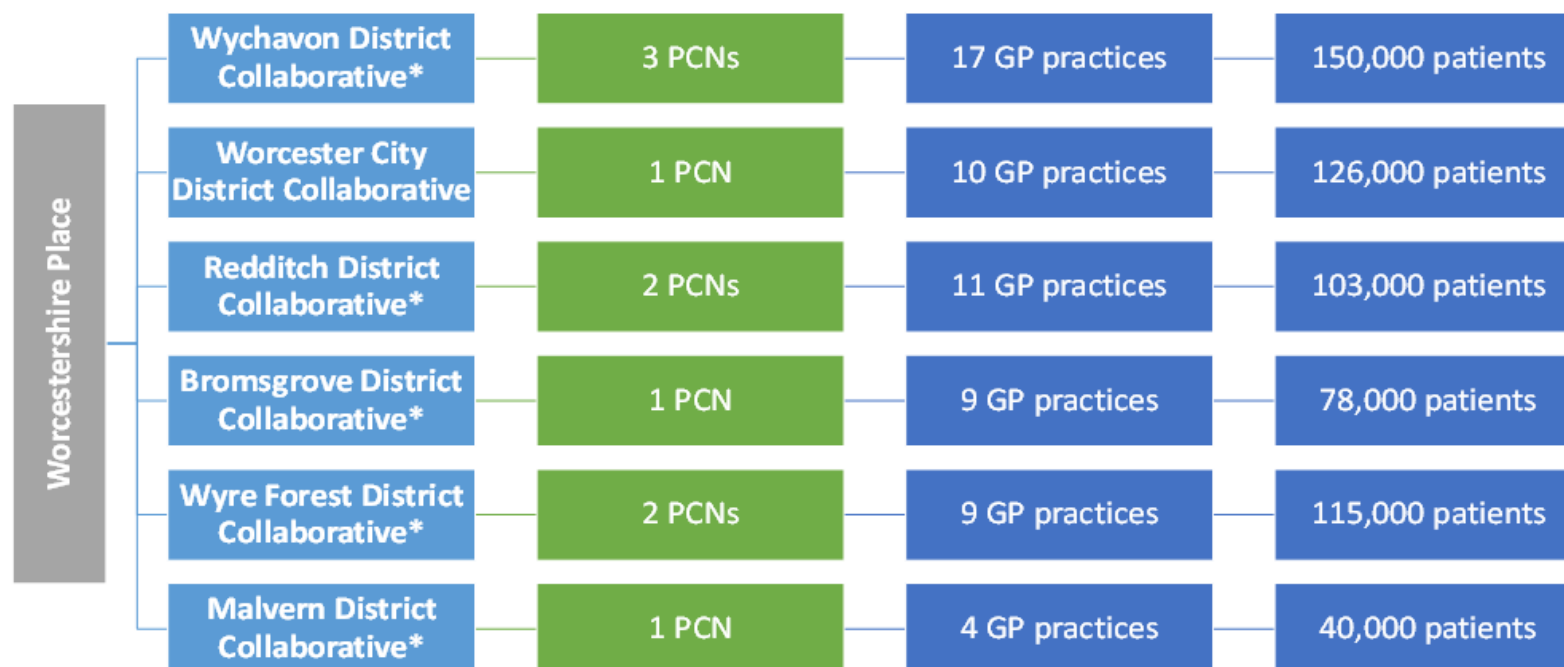
Specific Contact Points for this report

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Worcestershire District Collaboratives

- Ensuring people have a greater sense of control over what they need, making decisions about their support as an equal partner
- Early intervention and preventing the escalation of need by ensuring that the right help is available at the right time, as close to home as possible- **helping people stay well for longer**
- Organisations across sectors collaborating, on a place basis, to meet the needs of the communities they serve



*Owing to geographical boundaries of district councils & GP practices, every effort has been made to ensure where there is crossover, PCN representation from neighbouring areas are included and part of local discussions that will benefit communities across Worcestershire.

